# Cenco

# **Corporate Presentation**

Fourth Quarter 2023





# Agenda

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## About Cenco Malls





## 2023 Key Figures (1)







116 **MM** 

Visits (2) +4.3% YoY **US\$ 337** 

million Adj. Ebitda +9.7% YoY 90.0% EBITDA margin +4 bps YoY 1,361,925 sqm

Leasable Area (GLA) +1.2% YoY





Occupancy Rate +48 bps YoY



**US\$ 5,087 MM** 

Tenant Sales
-2,3% YoY



US\$ 3,735

Annual Tenant Sales / sqm -1,2% YoY +2.000

Stores in

40

**Shopping Centers** 









7

20

Cities

+1.4 MM

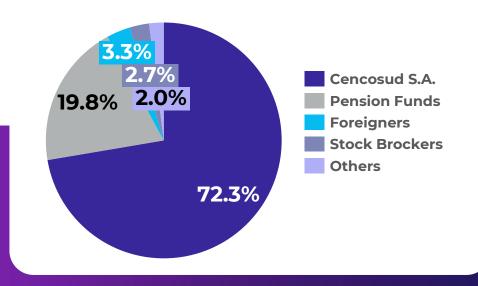
Followers on social media<sup>(3)</sup>

## Cencosud Shopping at a Glance

#### **Key Figures** (1)

	2023	2022
GLA (sqm)	1,361,925	1,346,057
Tenant Sales (US\$ MM)	5,087	4,049
Revenues (US\$ MM)	375	329
Visits (MM)	116	111
Occupancy Rate	98.2%	97.8%
EBITDA (US\$ MM)	337	296
FFO (US\$ MM)	273	242
Net Income from Rev. Assets (US\$ MM)	234	183

#### Ownership Structure (2)



#### **Local Risk Rating:**

Feller.Rate AA+



Average daily trading volume 2023

US\$ 1,326,839 (+16.7% YoY)

1.3

## Diversified Business by Format, focused in Chile



- 2 Shopping Centers
- 2 Power Centers
- Land Bank (70,792 sqm)
- Total GLA: 64,893 sqm

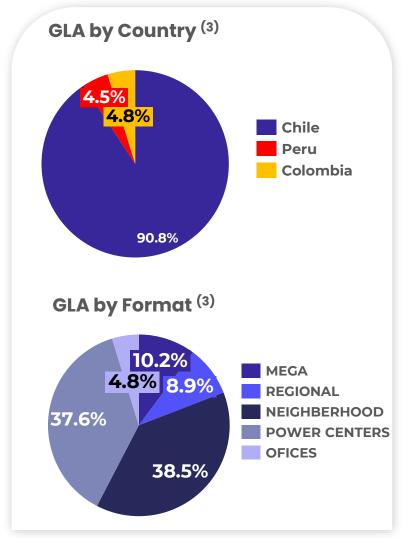
#### CHILE (1)

- 11 Shopping Centers
- 22 Power Centers
- 1 Office Complex Cenco Costanera
- Land Bank (663,079 sqm)
- Total GLA: 1,235,980 sqm



#### **PERU**

- 2 Shopping Centers
- 1 Power Center
- Banco terrenos (16,254 sqm) (2)
- Total GLA: 61,052 sqm



<sup>(1)</sup> GLA of Chile includes 65,000 sqm of Cenco Costanera Office Complex.

<sup>(2)</sup> Includes la Molina land plot.

<sup>(3)</sup> Participation calculated on the total GLA reported by the Company (1,361,925 sqm) as of December 2023.



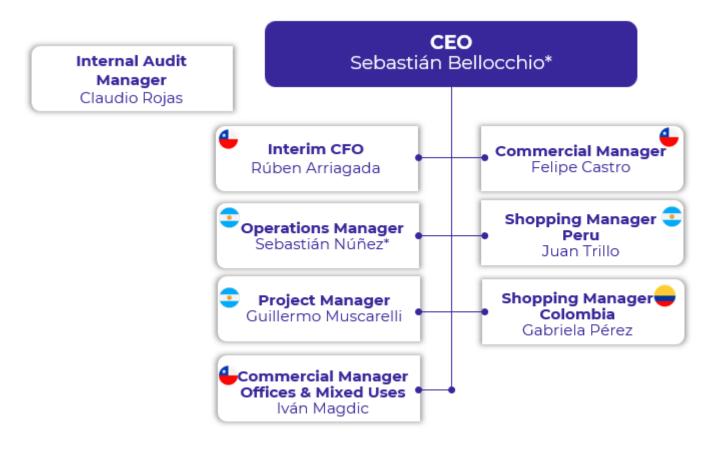
## Organizational Structure & Board of Directors

#### **Board of Directors**

Name	Position
Manfred Paulmann Koepfer	Chairman
Peter Paulmann Koepfer	Director
Stefan Krause Niclas	Director
José Raúl Fernandez	Director
Rafael Fernandez Morandé	Independent Director
Victoria Vasquez García	Independent Director

**Board** elected at the Odrinary Shareholder's meeting on April 2021, composed of 6 members, chaired by **Manfred Paulmann**. 2 of them are independents members.

#### **Organizational Structure**



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# **Corporate Strategy**



# Strategic Differentiation: 5 Key Factors



#### Strategy based on 4 pillars

- Customer Knowledge
- Innovation

- Entreprenuership and Sustainability
- Growth and Profitability

#### **Value Proposition**

Distinguished by its premium quality, strategically located in areas of high population density, and featuring strong anchor stores within its portfolio offering.

#### **Commercial focus**

Focused on long-term value creation through revenue maximization, cash flow stability, and efficient cost recovery.

#### Best-in-class Portfolio

Prime locations in Chile and increasing exposure in Peru and Colombia.

#### Leader in financial efficiency

Supported by a robust financial structure that backs future growth potential.

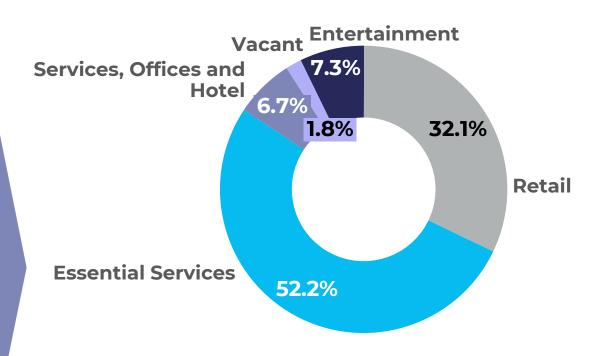
### **Customer-Centric Culture**

### Understanding the needs of the target audience

with a focus on enhancing the customer experience

- Continuous monitoring of visitor needs and demands, focused on the latest trends in fashion, entertainment, and mixed-use
- Ongoing relationship with tenants through a virtual platform, periodic surveys, customer service modules, and management offices located in the Shopping Centers
- Transformation of "transactional" spaces into 
  "meeting" places to experience a variety of 
  activities at each of the Shopping Centers
- Strategies and commitments for community engagement, creating spaces for local development, culture, and environmental care

#### **GLA Breakdown by Category (dec 2023)**



<sup>(1)</sup> **Entertainment:** cinemas, game centers, gyms, and restaurants. **Retail:** stores like H&M, Zara, Forever21, Paris, Falabella, Ripley, La Polar, among others. **Services:** laundries, hair salons, travel agencies, payment services. **Essential Services:** Supermarkets, home improvement, medic centers and drugstores.

## Cost Efficiency and Economies of Scale



- Transfer of common area costs to tenants
- High occupancy rates contribute to the minimization of operating expenses for Cencosud Shopping
- Volume savings, benefited by Cencosud's negotiating power, shared with tenants (negotiations with service providers, among others)



- Single charge for the initial store design offers the advantage of standardizing and ensuring critical aspects such as safety and climate control
- Tenants contribute to the Reserve Fund for Capex and maintenance (elevators, escalators, etc.)
- Tenants are responsible for conducting regular maintenance in their establishments to contribute to the overall attractiveness of the Shopping Center



- Optimization in contracting through Cencosud's economies of scale
- Service agreements under market terms for support functions
- Access to a more robust technological infrastructure and investments in innovation carried out at the group level

## **Sustainability Pillars**



- 1. Corporate Governance
- 2. Compliance
- 3. Ethical Management
- 4. Risk Management
- 5. Information Security



- Effectiveness of the Board
- Code of ethics and compliance
- Risk management
- Customer data care and protection
- Information protection and Cybersecurity
- Crime Prevention Model under Law 20,393



#### **PEOPLE**

- 1. Employees
- 2. Tenants and Customers
- 3. Community



- Employees: dedicated team, ethical commitments, people-centered culture, and individual talent
- Tenants and Customers: community impact, outstanding experience, marketing, and omnichannel focus
- Community: relationship focus, entrepreneurship promotion, and supplier development



#### **PROPERTY**

- 1. Quality and Safety
- 2. Innovation and Experience
- 3. Security and Profitability
- 4. Supply Chain



- High construction standards that impact the property
- Customer-centered technological solutions
- Meeting spaces and dynamic brand offerings
- Operational efficiency and commercial optimization
- Comprehensive security and environmentally conscious experience
- Focus on sustainable supply chain



#### **PLANET**

 Environmental Impacts of Operations



- Environmental awareness
- Commitment to Climate Change
- Emissions management
- Waste management
- Water and energy management

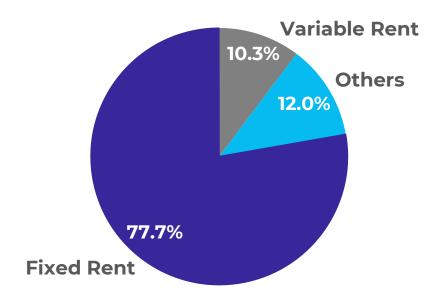
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# **Business Structure**



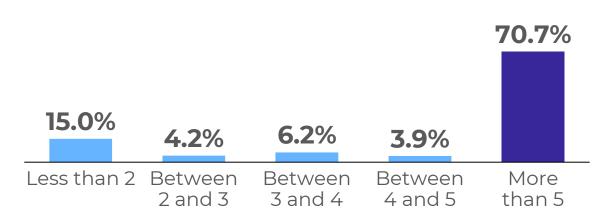
### **Resilient Revenue Structure**

#### **Revenues Breakdown**



Occupancy 98.2%
Rate +48 bps vs

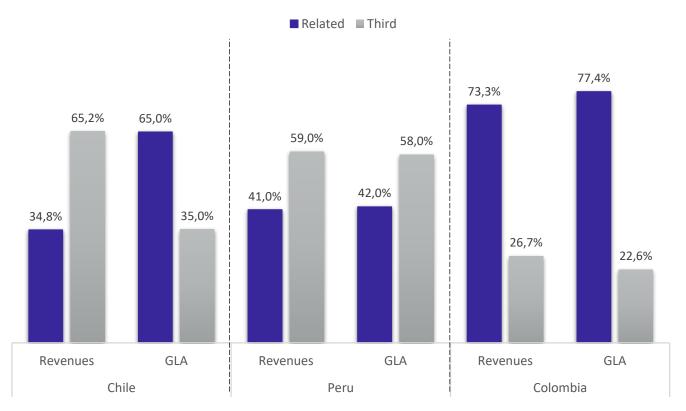
#### **Contracts duration**



70.7% Signed for 5+ years ~11 Years
Average Duration

## **Main Figures of Asset Portfolio**

#### Revenue and GLA Participation (Third Parties and Related Parties)



	Occupancy Rate	<sup>9</sup> Visits <sup>(3)</sup> ('000)
Chile	99.0%	112,633
Peru	94.1%	3,279
Colombia	88.7%	N.A.
Consolidated	98.2%	115,912

	Sales <sup>(4)</sup> (CLP MM)	NOI (%) <sup>(5)</sup>
Chile	4,111,325	90.7%
Peru	89,254	83.6%
Colombia	71,233	47.1%
Consolidated	4,271,813	90.0%

<sup>(1)</sup> GLA: Third and Related parties revenue participation based on the LTM figures ended in December 2023

<sup>(2)</sup> Consolidated occupancy rate for Chile and Total Cencosud Shopping excludes offices square meters. Figures as of December 2023. (3) LTM visits 2023. / (4) LTM Tenant Sales 2023. (5) LTM NOI % 2023.

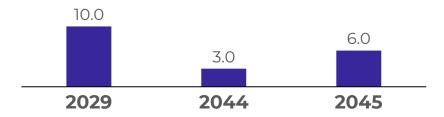
### **Solid Financial Position**

December 23	CLP MM	US\$ MM <sup>(1)</sup>
Total Assets	4,147,696	4,729
Equity	2,750,747	3,136
Gross Financial Debt	706,458	805
Cash	116,450	133
NFD <sup>(3)</sup>	590,008	673

Financial Metrics	Unit	<b>DEC 23</b>	<b>DEC 22</b>
Total Liabilities / Equity	times	0.5	0.5
Liquidity Ratio <sup>(4)</sup>	times	2.2	2.1
Debt Ratio <sup>(5)</sup>	times	0.3	0.3
EBITDA / Financial Expenses (LTM)	Times	22.4	20.9
LTM FFO / NFD	%	38.8%	38.4%
LTM Net Income / Total Assets	%	4.5%	4.5%
LTM Net Income / Total Equity	%	6.8%	6.8%
NFD / LTM Adjusted EBITDA	times	2.1	2.2

- The Company has one of the lowest Net Financial Debt/Adjusted EBITDA ratio in the sector as of December 2023
- 100% of the debt is contracted at a fixed interest rate, in UF, corresponding to public debt at an average cost of 1.54%<sup>(2)</sup>
- The debt has a duration of 10.8 years
- At the Ordinary Shareholders' Meeting on April 26, 2023, a dividend of CLP 85 per share was approved, representing 90.7% of distributable net earnings for 2022
- By resolution of the board of directors in the meeting held on October 26, it has been decided to distribute a dividend of CLP 70 per share, charged to the profits of the fiscal year 2023

#### **Amortization Schedule (UF million)**



<sup>(1)</sup> Figures in US\$ at the excachnge rate as of the end of December 2023 (CLP/US\$ 877,12).

<sup>(2)</sup> Annual debt cost estimated as the weighted average coupon rate of each issuance with their respective issued amounts.
(3) Net Financial Debt (4) Current Assets / Current Liabilities (5) Total Liabilities / Total Assets



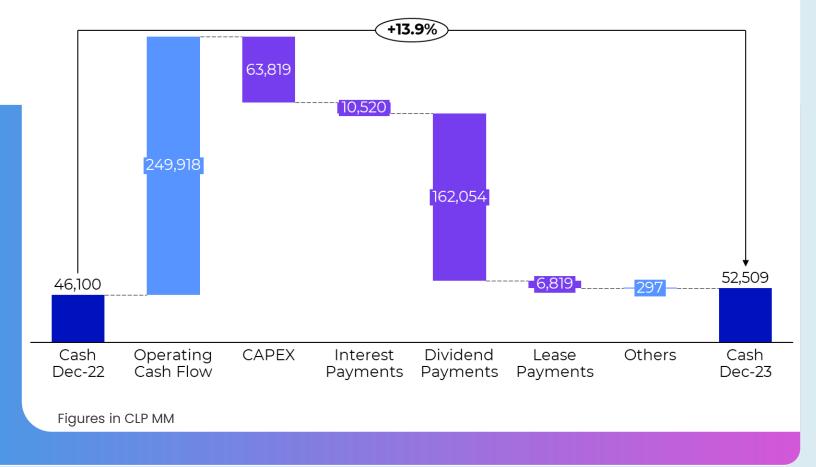
# Cash Flow Generation December 2023 vs December 2022

#### **Cash Flow**

Cash **increased 13.9% YoY**, as a result of the net increase in operating flow of CLP 249,918 million.

The cash flow from **operating** activities in the 2023 period has been 11.8% higher than last year, explained by higher collections from the provision of services.

As of December 31, 2023, the Company had distributed **CLP 162,054 million in dividends** to its shareholders.



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# Expansion Plan





# Investment Plan: Project Advances

#### Opening of Cenco La Molina

The new mall added 10,037 sqm of GLA and welcomed 40 new tenants. Currently, the Company is working on the following stages, through which it seeks to transform Cenco La Molina into the main mall in the district through an experiential proposal.

#### **Vitacura Shopping Center**

The Company reactivated the processing of the Environmental Impact Statement permits. The shopping center in Vitacura is a family-friendly, open project that will offer various gastronomic options, a cinema, a theater, among others, across more than 70,000 sqm of GLA.

#### **Cenco Temuco**

The Company submitted the Environmental Impact Statement (DIA) in relation to the Cenco Temuco expansion project, through which the shopping center will expand to 77,000 sqm of GLA.

#### **Entertainment Center**

Cenco Costanera enabled more than 2,500 sqm of GLA to inaugurate the new entertainment center, on the sixth floor of Costanera Center, thus increasing its entertainment proposal.

#### **Darkstore**

On the -5th floor of the Cenco Costanera shopping center, in a space with no previous commercial use, they are enabling more than 8,000 sqm for the incorporation of a Darkstore. The project has its permits approved and works in progress, with an estimated opening for the second quarter of 2024.





# Investment Plan: Project Advances

#### Cenco Rancagua

The Company submitted the Environmental Impact Statement (DIA) for the expansion of the shopping center in Rancagua, increasing its GLA by approximately 34,000 sqm.

#### **Cenco Florida**

With almost 1,500 sqm of GLA, a new gym was inaugurated in Cenco Florida, as part of the focus of the Investment Plan to enhance the proposal of entertainment, leisure and healthy living in the Company's GLA mix.





#### **Cenco Limonar**

The conversion and expansion of Cenco Limonar in Cali, Colombia is in full development and is expected to open during 2024. This expansion will take the shopping center to over 23,000 sqm of GLA by the end of the year.

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# Cenco